

Elizabeth Pérez-Chiqués, Ph.D.
elizabeth.perez@cide.edu

CURRENT APPOINTMENT

Assistant Professor, Public Administration Division, Centro de Investigación y Docencia Económicas, Región Centro, México (October 2018-present).
Sistema Nacional de Investigadores Level I, CONAHCYT

Research and Teaching: policy implementation; patronage; personnel management; corruption; comparative public administration. *Methodological Expertise*: qualitative methods— archival, ethnographic, in-depth interviews, focus groups, participant observation.

EDUCATION

Rockefeller College of Public Affairs & Policy, University at Albany

PhD Public Administration, Concentration: Public Management, 2018

Dissertation Committee: Dr. Patricia Strach (Chair), Dr. Ellen Rubin, Dr. Mitchel Abolafia

Patronage as a System of Insiders and Outsiders: Lessons from the Commonwealth of Puerto Rico.

Irving B. Harris Graduate School of Public Policy Studies, University of Chicago

MPP, December 2005 Concentrations: Poverty and Inequality; Child and Family Policy

School of Social Service Administration, University of Chicago

MA, December 2005 Concentrations: Social Policy

University of Chicago, Chicago, IL

BA, General Honors in Sociology, August 2001, Dean's List 1998-2000; Elected for Phi Beta Kappa, Illinois Chapter 2001

University of Puerto Rico, Río Piedras, PR

August 1997-June 1998, Dean's List 1997-1998

PUBLICATIONS

Peer-reviewed articles and book

Meza, Oliver & Elizabeth Pérez-Chiqués (eds). (2024) *The Structure of Systemic Corruption: How Corruption Consolidates in Local Governments*, Springer.

Meza, Oliver & Elizabeth Pérez-Chiqués. (2024) "The Structure of Systemic Corruption: What Can We Learn from Local Government?" In *The Structure of Systemic Corruption: How Corruption Consolidates in Local Governments*, 1-32, Springer.

Rojas-Salazar, Gabriel* & Elizabeth Pérez-Chiqués. (2024) "Finding the Missing Link: Which Organizational Mechanisms Enable the Consolidation of Corruption in Local Governments?" In *The Structure of Systemic Corruption: How Corruption Consolidates in Local Governments*, 51-68, Springer.

Pérez-Chiqués, Elizabeth & Oliver Meza. (2024). "Trust and Corruption", in Susana Duarte Coroado and Luís Macedo Pinto de Sousa (Eds.), *Edward Elgar Encyclopedia of Corruption*, 333-338, Edward Elgar.

Strach, Patricia, Pérez-Chiqués, Elizabeth & Katie Zuber. (2024). "Learning by Proxy: How Burdensome

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Policies Shape Policy Implementors' Views of Government," *Policy Studies Journal*, 52(4), 857-879.
DOI:10.1111/psj.12554

Zuber, Katie, Strach, Patricia & Elizabeth Pérez-Chiqués. (2024). "Trickle-Down Burdens: The Effect of Provider Burdens on Clients' Experience," *Journal of Public Administration Research and Theory*, 34(2), 224-237.

Gofen, Anat, Lotta, Gabriela, Meza, Oliver & Elizabeth Pérez-Chiqués. (2024). "Street-level Implementation Scenery: Frontstage, Backstage and the Prompter," in Fritz Sager, Céline Mavrot, and Lael R. Keiser (eds.) *Handbook of Policy Implementation*, Edward Elgar.

Meza, Oliver, Pérez-Chiqués, Elizabeth & Anat Gofen. (2024). "Street-level Bureaucrats in Environments of Systemic Corruption: Sources of Influence," in Rik Peeters, Gabriela Lotta and Fernando Nieto-Morales (eds.) *Street-Level Bureaucracy in Weak State Institutions*, Policy Press.

Pérez-Chiqués, Elizabeth & María del Pilar Fuerte Celis, Guest Editors. (2024). "Fallas de Gobernanza en el Estado Subnacional: La Corrupción en Gobiernos Locales," *Journal of Public Governance and Policy: Latin American Review*.

Pérez-Chiqués, Elizabeth. (2024). Book Review. Jancsics, David. (2024). "Sociology of Corruption: Patterns of Illegal Association in Hungary: Ithaca & Londres: Cornell University Press," *RC Rendición de Cuentas* (4). DOI: 10.32870/rc.vi4.101

Meza, Oliver, Elizabeth Pérez-Chiqués & Aldo Adrián Martínez-Hernández. (2023). "Framework to Understand and Address the Systemic Corruption in Local Governments," *Revista de Administração Pública*, 57, e2022-0346.

Varela Castro, Samanta*, Pérez-Chiqués, Elizabeth, Meza, Oliver & Sergio A. Campos González*. (2023). "Managerial Challenges of Emotional Labor Disruption: the COVID-19 Crisis in Mexico," *Review of Public Personnel Administration*, 43(3), 411-429. DOI:10.1177/0734371X211060735

Pérez-Chiqués, Elizabeth & Ellen V. Rubin. (2022). "Debasement of Merit: The Method and Experience of Political Discrimination by Public Employees in the Commonwealth of Puerto Rico," *Review of Public Personnel Administration*, 42(4), 669-685. DOI:10.1177/0734371X211014948.

Pérez-Chiqués, Elizabeth. (2022). "Political Discrimination as a Facilitator of Corruption: The Case of Puerto Rico," *CENTRO Journal*, XXXIV, 2, 235-260.

Pérez-Chiqués, Elizabeth & Oliver Meza. (2022). "Profesionalización para Enfrentar la Incertidumbre: Enseñanzas del Personal Hospitalario para la Administración Pública Municipal," in Oliver Meza (Ed.), *Un Mejor Estado: Lecciones de la Pandemia para Administrar lo Público*, 205-227, Tirant lo Blanch.

Gofen, Anat, Meza, Oliver & Elizabeth Pérez-Chiqués. (2022). "When Street-level Implementation Meets Systemic Corruption," *Public Administration and Development*, 42(1), 72-84. DOI:10.1002/pad.1970

Pérez-Chiqués, Elizabeth & Oliver Meza. (2021). "Trust-based Corruption Networks: A Comparative Analysis of Two Municipal Governments," *Governance*, 34(4), 1039-1056. DOI:10.1111/gove.12554

Meza, Oliver, & Elizabeth Pérez-Chiqués. (2021). "Corruption Consolidation in Local Governments: A

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Grounded Analytical Framework,” *Public Administration*, 99(3), 530-546. DOI:10.1111/padm.12698

Pérez-Chiqués, Elizabeth & Edgar Pérez Bustos*. (2021). “Control Político del Servicio Civil: El Caso del Gobierno de Puerto Rico,” *Gestión y Política Pública*, Volumen Temático, 179-207. DOI:dx.doi.org/10.29265/gypv.v30i3.972

Pérez-Chiqués, Elizabeth, Strach, Patricia & Katie Zuber. (2021). “Competing Emergencies: A Policy Analysis of the Opioid Epidemic During COVID-19.” *Journal of Comparative Policy Analysis: Research and Practice*, 23(1), 85-94. DOI:10.1080/13876988.2020.1845568.

Meza Oliver, Pérez-Chiqués, Elizabeth, Campos, Sergio* & Samanta Varela*. (2021). “Against the Covid-19 Pandemic: Analyzing Role Changes of Healthcare Street-Level Bureaucrats in Mexico” *Journal of Comparative Policy Analysis: Research and Practice*, 23(1), 109-119. DOI:10.1080/13876988.2020.1846993

Meza, Oliver & Elizabeth Pérez-Chiqués. (2021). “Where Petty Meets Deep: Towards an Integrative Theory of Synthetic Distinctions of Corruptions.” Research Idea. *Occasional Paper Series*, ASPA Section on International and Comparative Administration, <http://www.sica-aspa.org/special-issue-january-2021/>

Strach, Patricia, Zuber, Katie & Elizabeth Pérez-Chiqués. (2020). “Why Policies Fail: The Illusion of Services in the Opioid Epidemic.” *Journal of Health Politics, Policy and Law* 45(2), 341-364. DOI:10.1215/03616878-8004910

Campos, Sergio*, Varela Castro, Samanta*, Meza, Oliver & Elizabeth Pérez-Chiqués. (2020). “Gestión Hospitalaria de la Pandemia en la Ciudad de México. Un Análisis desde el Enfoque de Burocracia a Nivel de Calle,” *Revista Mexicana de Análisis Político y Administración*, 9(2), 5-22.

Strach, Patricia, Sullivan, Kathleen & Elizabeth Pérez-Chiqués. (2019). “The Garbage Problem: Corruption, Innovation and Capacity in Four American Cities, 1890-1940,” *Studies in American Political Development*, 33(2), 209-233.

Rubin, Ellen V. & Elizabeth Pérez-Chiqués. (2014). “Where You Sit is Where You Stand Evaluating Manager and Employee Differences in Procedural Justice Perceptions in the US Federal Government,” *Administration & Society*, 47(5), 549-573.

*PhD or graduate students at the time of drafting manuscript.

Works in Process

Jancsics, David, Pérez-Chiqués, Elizabeth & Oliver Meza. “Conflicts of Interest: Corruption and the Blurring of Boundaries in Modern States,” in *Routledge Handbook of Political Corruption*. (Forthcoming).

Pérez-Chiqués, Elizabeth. “Administración de los Recursos Humanos: Particularización de la Burocracia a Nivel de Calle,” in Gabriela Lotta, Rik Peeters and Gianinna Muñoz Arce (eds.) *Burocracia a Nivel de Calle en América Latina*. CLACSO. (Forthcoming).

Meza, Oliver, Pérez-Chiqués, Elizabeth & Fabiola Perales. “Corrupción Sistémica ¿Cómo Medir la Corrupción cuando Ésta se ha Vuelto la Regla?” in Nancy García Vázquez, Roberto Arias de la Mora and Antonio Ruiz Porras (eds.) *Medir la Corrupción*, Editorial El Colegio de Jalisco.

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(Forthcoming).

Pérez-Chiqués, Elizabeth. "Corruption in Latin American Politics," in Claudia Avellaneda, Ricardo A. Bello-Gómez and Nathalie Méndez, *Elgar Encyclopedia of Latin American Politics*, Edgar Elgar. (Minor revisions).

Pérez-Chiqués, Elizabeth, Strach, Patricia, & Katie Zuber. "Pathways to Continuity: Incomplete Transformation of Issue Understandings." (RNR at *Perspectives on Politics*).

Special Issue Co-Editor (with Oliver Meza), *Public Integrity*, The Paradox of Anti-Corruption Policy Formulation, Adoption, and Implementation in Contexts of Systemic Corruption. (In process).

Pérez-Chiqués, Elizabeth & Gabriel Rojas, "The Selling and Inheritance of Public Office in the Mexican Public Sector" in Fernando Nieto, David Gómez Álvarez and Calep Pimienta (Eds.), *Public Appointments in Weak State Institutions: Lessons Learned and New Insight* (Palgrave). (Under review).

Lotta, Gabriela & Elizabeth Pérez-Chiqués. "Bureaucracy in Public Policy" in Minna van Gerven, Christine Rothmayr Allison and Klaus Schubert *Encyclopedia of Public Policy*, Springer. (Under review).

Pérez-Chiqués, Elizabeth. "Patronazgo" in Gloria del Castillo Alemán and Mauricio I. Dussauge Laguna (Eds.) *Nuevos y (no tan nuevos) conceptos de Administración y Políticas Públicas*. (Under review).

Meza, Oliver, Pérez-Chiqués, & Aldo Adrián Martínez-Hernández. "Disabling Governments: How Checks & Balances are Weakened in Local Governments to Enable Corruption." (In process).

Pérez-Chiqués, Elizabeth. "Legalized Nepotism: Inheritance of Public Positions in Mexican Bureaucracies." (In process).

Pérez-Chiqués, Elizabeth. "Policy and Public Service Empowerment" in Rob Gillanders and Giovanna Rodríguez García (Eds.) *Anti-Corruption Policy for Female Empowerment and Gender Equality*, Palgrave. (In process).

Meza, Oliver & Pérez-Chiqués, Elizabeth. "Policy-Takers under Uncertainty: A Theory of the Effect of the Underlying Rules in Decision-Making during Policy Implementation." (In process).

Meza, Oliver & Pérez-Chiqués, Elizabeth (eds.). *La Estructura de la Corrupción Sistémica: Cómo se Consolida la Corrupción en los Gobiernos Locales*. (Under Review at Editorial Veracruzana and Editorial CIDE).

Rojas-Salazar, Gabriel, Pérez-Chiqués, Elizabeth & Oliver Meza. "Evaluating Corruption Practices in Neo-Patrimonial Organizations: Rethinking the Limits of Traditional Approaches." (In process for submission to PMR).

Book Manuscripts in Process

Pérez-Chiqués, Elizabeth. *Patronage as a System of Insiders and Outsiders*. Submission expected in 2025.

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Strach, Patricia, Zuber, Katie, & Elizabeth Pérez-Chiqués. *Experiencing Government: The Opioid Epidemic* (provisional title). Submission expected in 2026.

Research Fellowships

Fellow, Rockefeller Institute of Government, State University of New York (2018-2022)

Fellow, Howard J. Samuels State and City Policy Center (2021-2022)

Awards

2024 Wiley's Top Cited Paper for "When Street-Level Implementation Meets Systemic Corruption," published in *Public Administration and Development*.

2024 Wiley's Top Downloaded Article for "When Street-Level Implementation Meets Systemic Corruption," published in *Public Administration and Development*.

2023 Best Article Award for "Debasement of Merit: The Method and Experience of Political Discrimination by Public Employees in the Commonwealth of Puerto Rico," awarded by *Review of Public Personnel Administration*.

2023 APSA 2022 Leonard S. Robins Award, Best Paper in Health Policy, Honorable Mention, with Patricia Strach and Katie Zuber.

2022 Wiley's Top Cited Paper for "Corruption Consolidation in Local Governments: A Grounded Analytical Framework," published in *Public Administration*.

2021 Wiley's Top Cited Paper for "Corruption Consolidation in Local Governments: A Grounded Analytical Framework," published in *Public Administration*.

2020 APSA Outstanding Public Engagement in Health Policy Award, with Patricia Strach and Katie Zuber.

2019 APPAM Dissertation Award, *Honorable Mention*.

2018-2019 Rockefeller College's *Distinguished Doctoral Dissertation Award in Public Administration and Policy*.

2018-2019 University at Albany's *Distinguished Dissertation Award*.

2016. APSA. 2015 Best Paper Award by the Urban and Local Politics Section, with Patricia Strach and Kathleen Sullivan.

Published Databases

Meza, Oliver, Zizumbo, Daniel & Elizabeth Pérez-Chiqués. (2019). Encuesta Abierta a la Ciudadanía de Benito Juárez. EACBJ.

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Oliver Meza and Elizabeth Pérez-Chiqués. (2022). Encuesta Nacional sobre los Recursos Humanos en los Municipios. ENARHM.

Policy reports

Oliver Meza and Elizabeth Pérez-Chiqués. (2019). “Índice Municipal Anticorrupción para Benito Juárez, Quintana Roo,” Ciudadan@s por la Transparencia. Available at: <http://cxtransformar.com/>

Strach, Patricia, Elizabeth Pérez-Chiqués, and Katie Zuber. (2021). “New York State’s Substance-Use Disorder Services During COVID-19.” Rockefeller Institute of Government, State University of New York.

Patricia Strach, Katie Zuber, and Elizabeth Pérez-Chiqués. (2019). *Stories from Sullivan: How a Rural Community Addresses the Opioid Crisis*. Rockefeller Institute of Government, State University of New York.

Patricia Strach, Katie Zuber, and Elizabeth Pérez-Chiqués. (2018). *Stories from Sullivan: How a Rural Community Addresses the Opioid Crisis*. Volume 1. Rockefeller Institute of Government, State University of New York.

Other Non-Peer-Reviewed Publications (selected)

Pérez-Chiqués, Elizabeth. (Jan. 2021). “Gestión de recursos humanos, herramienta de calidad del gobierno.” *Líder Empresarial*. <https://www.liderempresarial.com/recursos-humanos-gobierno/>

Pérez-Chiqués, Elizabeth & Oliver Meza. (Nov. 2020). “Ojos que no ven, corrupción que se siente.” *Líder Empresarial*. <https://www.liderempresarial.com/ojos-que-no-ven-corrupcion-que-se-siente/>

Meza, Oliver & Elizabeth Pérez-Chiqués. (Oct. 2020). “La trampa de los sistemas municipales anticorrupción.” *Nexos*. <https://federalismo.nexos.com.mx/2020/10/la-trampa-de-los-sistemas-municipales-anticorrupcion/>

Strach, Patricia, Elizabeth Pérez-Chiqués, & Katie Zuber. (2020). Series: “Epidemic in a Pandemic.” <https://rockinst.org/issue-areas/opioids/epidemic-in-a-pandemic/>

Meza, Oliver & Elizabeth Pérez-Chiqués. (Sept. 2019). “La corrupción en el gobierno municipal.” *Nexos*. <https://anticorrupcion.nexos.com.mx/?p=1260#>

Pérez-Chiqués, Elizabeth, Strach, Patricia & Katie Zuber. (August 2018). “The Other Family Separation Crisis,” *Stories from Sullivan*, Rockefeller Institute of Government.

Service

Editorial Board, *Review of Public Personnel Administration*, 2024-2026

Board Member, Section on International Public Administration (SICA), ASPA

Member, Work Group on Municipalities, Executive Secretariat, National Anticorruption System

Member, Work Group on Whistleblowers in Latin America. Sciences Po and Transparency International-Colombia

Member, Red de Estudios sobre Política Subnacional en América Latina (REPSAL)

Member, Latin American Council of Social Sciences (CLACSO)

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President, Ethics in Research Committee, Centro de Investigación y Docencia Económicas
Member, Professors Board, MA in Public Administration and Policy Program (CIDE)
Member, Professors Board, PhD in Public Administration and Policy Program (CIDE)
Member, Professors Board, BA in Public Policy Program (CIDE), 2019-2021.
Occasional reviewer for:

Public Administration
Public Administration Review
Public Administration & Development
Review of Public Personnel Administration (ROPPE)
Public Management Review (PMR)
Policy Studies
Regulation and Governance
Australian Journal of Public Administration
Journal of Comparative Policy Analysis
Sociological Forum
Oñati Socio-Legal Series
Gestión y Política Pública
Revista Rendición de Cuentas
Revista Estado, Gobierno y Gestión Pública
Del Sur
SICA Occasional Paper Series

Teaching

Introduction to Public Policy (undergraduate)
Introduction to Public Administration (undergraduate)
Select Topics in Public Administration (masters)
Public Management (undergraduate and masters)
Public Policy Analysis (PhD)
Analysis of Qualitative Data (PhD)
Mixed Methods (masters)
Mixed Methods Seminar (PhD)
Introduction to Qualitative Methods (undergraduate)

BA Thesis Director

Estefanía Álvarez (2021), political turnover and security policy in Aguascalientes
Regina Medina (2021), digital and political violence against women in Mexico
Nicolás Galindo (2022), trans possibilities and regulations in Mexican mental healthcare institutions
Luis Fernando Cuevas Santiago (2023), municipal police corruption in Zacatecas
Alfredo Macías (2024), radio as mediated voice in public service

MA Thesis Director

Priscila Pimentel Vieira (in process), analysis of anticorruption institutions involved in the Lava Jato case (MAPP)
María de Jesús Vargas Villa (2021), methodological approximations to unpaid work during the pandemic (METPOL)
Daniel Bastidas (2022), corruption networks in public procurement in Colombia (MGP)

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Angélica Saharai Nava Contreras (2022), citizen-state interactions in cases of femicides in México (MAPP)

Albar Ugalde (2023), meritocracy in Mexican elite higher education institutions (METPOL)

PhD Dissertation Chair

Omar Cárdenas López (in process), changes and continuity in the social construction of social reintegration policy in Mexico

Diego Armando Cuellar Lasso (in process), anti-corruption policy at the municipal level in Mexico

EXTERNAL PROJECTS AND FUNDED RESEARCH

Centro de Estudos—FGV cidades- Corrupção no Cotidiano da Política Pública: Uma Análise das Burocracias do Nível de Rua e Cidades Brasileiras e Mexicanas. Mixed-methods comparative study between transit police in Guadalajara (MX) and São Paulo (BR). Researcher, co-coordinator Mexico team. (In Process).

Public Policies Toward the LGBTIQ+ Population in the State of Mexico. Commissioned by: Consejo de Investigación y Evaluación de la Política Social, Estado de México. Researcher. (In Process).

Corruption Consolidation in Subnational Policy Processes. Project No. 171514. CONAHCYT-Mexico. 11/2020-11/2023. Large scale comparative project of municipal corruption in Mexico, Brasil, Chile, and Puerto Rico. Project co-director, co-principal researcher.

Evaluación de medio término del Portafolio de Desarrollo Económico y Social del PNUD México. Proyecto 00118876 Iniciativas Gerenciales. Descripción: “Servicios de consultoría para la Evaluación de medio término del Portafolio de la Unidad de Desarrollo Económico y Social.” UNDP-United Nations Development Program, Mexico. Consultant, research team member. 10/2023-02/2024

Consultoría Especializada para el Reporte de Economía y Desarrollo 2025. Investigación del Marco Jurídico en Latinoamérica para Empleados Públicos a Nivel Subnacional. Banco de Desarrollo de América Latina y el Caribe (CAF). Consultant, research team coordinator. 04/2024-12/2024

Cooperativa Orgánica Madre Tierra. Consultoría Especializada para el diseño del plan de trabajo de propuesta otorgada bajo el Climate & Equity Project de RAFI-USA. Consultant. 12/2023-06/2024

Municipal Anti-Corruption Index for the city of Benito Juárez, Quintana Roo. In partnership with Citizens4Transparency Organization. Research team member. 01/2019-04-2019.

Workshop on the consolidation of corruption processes in partnership with the State Executive Secretariat of the Anti-corruption System in Aguascalientes. Co-organizer. 11/2019-11/2019

Estudio para informar la opinión del Centro de Estudios de Finanzas Públicas de la Cámara de Diputados respecto a lo señalado en el artículo 7 Bis de la Ley Federal de Remuneraciones de los Servidores Públicos. Research team member. Commissioned by: Centro de Estudios de Finanzas Públicas de la Cámara de Diputados. 09/2019.

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OTHER EMPLOYMENT (selected)

Center for Integrity in Public Policy / ABRE Puerto Rico

Co-founder / Board of Directors, February 2012 to present

Strategic planning and project management for organization. CIPP/ABRE is a think tank specializing in civic-technology, public sector transparency and accountability. Latest projects: Abre Tu Escuela, Municipal Financial Index.

Puerto Rico / Virgin Islands State-based Training and Technical Assistance Office ASE/Booz Allen Hamilton, Puerto Rico

Consultant, February 2009- November 2009 / TA Specialist, November 2009-September 2010 Provided technical assistance and training regarding program development and implementation to diverse sectors involved in the early childhood field in Puerto Rico and the Virgin Islands. Collaborated in identifying opportunities and facilitating negotiations for establishing interagency agreements and initiatives.

Assistant Administration for Prevention and Community Services, Puerto Rico Administration for Children and Families (ADFAN)

Deputy Administrator for Prevention and Community Services, June 2006-December 2008 Administered State-level child abuse and family violence prevention programs (\$30 million budget). Participated in policy and program development in the areas of child abuse prevention, family- violence prevention, self-sufficiency programs, and evidenced-based program models.

Office of the Administrator, Puerto Rico Administration for Children and Families

Special Aide to the Administrator, February 2006-June 2006

Provided oversight and served as liaison between the Assistant Administration of Prevention and Community Services and the Office of the Administrator.

Puerto Rico Head Start-State Collaboration Office, Office of the Governor of Puerto Rico

Executive Director, December 2003-January 2005

Administered the Federal Grant for the PR Head Start-State Collaboration Office. Participated in the planning of Regional and State-level initiatives aimed at supporting the development of early childhood systems and public policies; facilitated the negotiations for State-level interagency agreements between State agencies and EHS/HS grantees.

Office of the Advisor on Family and Health, Office of the Governor of Puerto Rico

Deputy Advisor to the Governor on Family and Health, September 2003- December 2003

Provided agency oversight in the areas of family and health policy. Analyzed proposed bills and resolutions related to health and family policy.

SKILLS

Computer Software: ATLAS.ti, Microsoft Excel, Word, and PowerPoint

Languages: Spanish, English, Portuguese (advanced).

Ultra trail running. Beginner mountaineering.