



UNNM

SCHOOL of PUBLIC
ADMINISTRATION

PADM 612: Healthcare Payment Systems

Wednesdays 7 – 9:30pm; DSH 132

Course Instructor: Nandini Pillai Kuehn, Ph.D., MHA.

Office Hours: By appointment: 5-6:30pm Wednesdays. Alternate times may be arranged via email.

Required Meeting: All students will be asked to make an appointment to meet with the instructor for a one-on-one meeting in the first three weeks. This meeting can either occur in person or over the phone or skype.

Course Description

This course is designed to familiarize students with major health care payment systems as they currently function (both commercial and governmental) and look at the changes through various reform forces outlined in the Affordable Care Act. This includes Medicare's prospective payment systems for community health centers, hospitals, capitated systems, fee for service, and other existing and planned reforms to provider reimbursements. It will also cover the New Mexico State Medicaid reimbursement issues and provide a general understanding of the healthcare charge structure. The history of using market-forces for reimbursement will be examined and new considerations of risk adjustment, and linking health outcomes to proposed payment systems. The course will review the fundamentals of establishing a compliance program to identify and prevent fraud and abuse. Finally, the course will review how to use data from billing/claims for monitoring services.

Course Objectives

Students completing this course should gain the following knowledge and skills:

- Understand the evolution of existing payment systems and how health reform plans to influence health care payment over time
- Understand how publically funded programs (Medicare and Medicaid in particular) operate
- Understand the role of regulations – federal and state – on payment policy, and vice versa.
- Understand how payment policies and structures and managing risk influences the behavior of the health delivery system – historically and under the ACA
- Understand the role of supply and demand in the existing system, and the relationship between costs and prices at various levels of the health system which form the building blocks of prices at the service delivery level, insurance premiums, and reimbursement of providers.
- Conduct analyses of new proposals for funding service delivery (capitated, shared savings, accountable care, care management, bundled payments, pay for performance, health outcomes payments)
- Relationship between providers, insurance and payment systems
- Incorporate the impact on patients and health-seeking behavior based on various cost-share mechanisms introduced by coverage plans
- Understand the role of overall pressure to reduce costs in the health system that will affect health insurance coverage and service delivery systems in the future.

Recommended Reading

Articles and reports that are required reading for each class will be available on UNM Learn site. Students will be expected to stay current with the reading and be able to answer questions or raise issues from the assigned articles during the session. The Instructor may add to the reading as the course evolves based on the need for additional information and materials submitted by guest lecturers.

Grading

10% of the grade will be based on class participation and evidence of being prepared and completed assigned reading for each class.

40% of the grade will be based on the mid-term exam.

50% of the grade will be based on the final exam.

Ground Rules for Participation: students must recognize that the real-life role for which they are preparing in this program requires them to articulate their questions and issues in a manner that gets cooperation, change and/or action. All students are expected to speak up and express their understanding of the reading, contribute to the discussion or ask questions if the material is unclear. Professional disagreements are a fact of life in any management position, but disagreeing professionally takes skill and effort and this is as good a place as any to practice and hone those skills.

Course Schedule: Some changes may be made to the sequence of the following classes.

Week	Date	Topics
Week 1	Aug 20	Introduction to the course and the field of health care payment systems, understanding supply and demand, setting prices, risk – provider, individual, insurance, adverse selection, unequal forces at play.
Week 2	Aug 27 th	Note: class will start late: 7:15pm Reimbursement and Rate negotiations between clinicians, hospitals and private payers : Setting prices and charges <u>Guest Lecturer:</u> Dr. Martin Hickey M.D., CEO NM Health Connections
Week 3	Sept. 3 rd	History and evolution of health care payment systems, terminology and tools used for billing and anticipated changes under ACA
Week 4	Sept. 10 th	Ambulatory Care payment for physicians and other clinicians; <u>Guest Lecturer:</u> Mr. Paul Shank, ABQ Health Partners:
Week 5	Sept. 17 th	Prospective payment systems (PPS): <u>Guest Lecturer:</u> David Roddy, Executive Director Primary Care Association (Federally Qualified Health Centers) Medicare Payment Policies – I - Introduction
Week 6	Sept. 24 th	Medicare Payment Policies – II
Week 7	Oct. 1	Medicaid: New Mexico Centennial (Medicaid) Design and Approach Mid-Term
Week 8	Oct. 8 th	Reform Proposals in the US Payment System: Medicare, Medicaid, and the ACA Paying for Outcomes: Patient Centered Medical Homes, Bundled Payment options, Capitation
Week 9	Oct. 15 th	Other alternative payment systems: Concierge Medicine/Hospice Care: <u>Guest Lecturer</u> : Dr. James Tryon, M.D. Value Based Purchasing ; Accountable Care Organizations, paying for outcomes
Week 10	Oct. 22 nd	Federal and New Mexico Other Institutional Reimbursement: Long Term Care, SNF, Hospice; Managing and Understanding cost in the health system
Week 11	Oct. 29 th	Safety Net Payments: Hospitals, Emergency Departments (EMTALA) DSH Payments. Local and State contribution to health care services.
Week 12	Nov.5 th	NO CLASS - Instructor travel
Week 13	Nov. 12 th	Legal and regulatory environment of payment systems: Rate Setting, Cost Containment Guest lecture (TBD); Compliance programs for Medicare and New Mexico Centennial Care (Medicaid) programs; waste, fraud and abuse

Week 14	Nov. 26 th	No Class: Thanksgiving
Week 15	Dec. 3	Measuring community benefit for nonprofit healthcare organizations; Measuring and Managing Risk; and using data from billing systems for monitoring, managing services
Week 16	Dec. 10 th	Optional: review of Healthcare Payment systems Finals Week – Final Exam DUE
