

### A glance back, and the road ahead

The job of public servant has never been more important than it is at this moment in time. Our nation, and our institutions, need strong leaders.

The University of New Mexico School of Public Administration provides the foundation, education, and tools to equip those individual leaders who step forward into a career of public service.

Now, we glance back at the accomplishments of the past few years and look forward to the many opportunities that lie ahead to impact and improve our New Mexico community.

## Leader

UNM welcomes Dr. Phillip Gonzales as School of Public Administration Director

The University of New Mexico School of Public Administration (SPA) has a new leader. Dr. Phillip (Felipe) Gonzales was appointed by Dr. Mark Peceny, Dean of Arts and Sciences, as the director of the School of Public Administration for a two-year term.

Dr. Gonzales returned to his hometown in Albuquerque after earning his Ph.D. at the University of California, Berkeley to join UNM's Department of Sociology in 1988. In his distinguished career at UNM, Dr. Gonzales has served as the director of the Southwest Hispanic Research Institute, chair of the Department of Sociology, and as senior associate dean in the College of Arts and Sciences.

A scholar of race and ethnicity, social movements, and Latino studies, Dr. Gonzales' most recent book entitled *Política: Nuevomexicanos and American Political Incorporation, 1821-1910* was published by the University of Nebraska Press (2016). The manuscript presents a comprehensive political and social history of territorial New Mexico.

"Gonzales offers us a fascinating glimpse into the yearnings and actions of New Mexico's politics in the years following the United States' war with Mexico."



My first academic year as director of the School of Public Administration proved highly rewarding for me personally.

It was such a delight to settle into the office on the third floor of the Social Science Building to become a member of the school's family

of talented faculty, adjunct instructors, staff, student workers, and SPA students. My first meeting with the School's Advisory Board, chaired at that time by James Jimenez, was as friendly as anyone could want, and I was truly impressed by the loyalty these alumni have for the School and its welfare.

The ever popular Blumenfeld Lecture Series banquet, held in October in collaboration with the Advisory Board, came off quite nicely, not least for the inspiring remarks given by our guest speaker, CNM President Katharine Winograd. It was an honor, as well, to help represent the School at the annual Governor's Public Service Awards.

In another interesting community outreach, Gilbert Montaño, the mayor's chief of staff, delivered stirring words of wisdom and counsel to our graduates at spring convocation.

The day-to-day, week-by-week administering of the school has been made enjoyable by the company that is associated with its operations. I've always been an open-door kind of administrator. If you would like to contact me for whatever reason, please free to call. I'd love for us to meet and chat.

# Speakers

The School of Public Administration Speaker Series features talks by public administration, policy, nonprofit and health scholars and professionals. The series provides a forum for informed discussion and debate of central public, nonprofit and health challenges facing communities today.

#### SPEAKER SERIES 2016-2017

The 2016-2017 series began with a presentation by Associate Professor, **Dr. Kun Huang**, and **Dr. David Broudy** on the "Findings from the 2015 NM Statewide Nonprofit Survey: Collaboration, Challenges, and Common Good?" This presentation explored the methods of analysis, visualize the network of non-profits and reveal how networking varies by type of nonprofit organization. The analysis suggests a need for deeper collaboration between nonprofit organizations in the state.

In November, the School of Public Administration was pleased to co-sponsor a talk as part of International Education Week events at the university and in partnership with the Public Administration Graduate Student Association (PAGSA), Student Association of Healthcare Administrators (SAHA) and KUNM Generation Listen student groups. "Local Governance of Water and Sanitation: Meeting the Sustainable Development Goals" was presented by Jami Nelson-Nuñez, Ph.D., Assistant Professor of Political Science. Dr. Nelson-Nuñez explored the challenges in water, sanitation and hygiene ahead, the existing governance gaps and the shifts that need to occur among development actors to bring service to the hardest to reach populations around the world. Future event information is available at spa.unm.edu/events.

## THE 14<sup>TH</sup> ANNUAL ARTHUR A. BLUMENFELD ENDOWED LECTURE SERIES

The SPA hosted the 14<sup>th</sup> annual Arthur Blumenfeld Endowed Lecture Series this past October in the Student Union Building. The lecture series honors the life and work of the late Arthur Blumenfeld, former chief administrative officer for the City of Albuquerque.



This year's event recognized first female president of Central New Mexico Community College, Dr. Katharine Winograd (pictured far right).

"The Blumenfeld Lecture event provides a great way to commemorate the School of Public Administration's mission of developing expert public servants."

Phillip Gonzales, Director
 School of Public Administration



The National Science Foundation (NSF) has announced that Regents' Professor Mario Rivera (UNM School of Public Administration) and Postdoctoral Appointee Dr. Rebecca Beals (UNM Institute for Social Research) are lead evaluator and co-evaluator respectively for an external assessment of the Western Alliance to Expand Student Opportunities/Louis Stokes Alliance for Minority Participation (WAESO/LSAMP) program at Arizona State University. The WAESO program seeks to foster a strong, diverse, and inclusive scientific and technological workforce through efforts at recruiting, retaining, and graduating scientists and engineers from historically underrepresented populations.

The UNM evaluation team will also assess a social science and education research study required by NSF to be included as part of proposed activities funded ten or more years. That research study, designed and implemented by UNM researchers **Dr. Roberto Ibarra** (sociology), **Dr. Gary Weissmann** (earth and planetary sciences), and Graduate Student **Michael Howland-Davis** (sociology), will test and document a widely-cited 'Context Diversity' learning/pedagogical model developed by Dr. Ibarra that could be used by similar programs nationwide. Dr. Rivera, Dr. Ibarra, and Dr. Weissmann are designated principal investigators for this combined NSF subaward for the research and evaluation studies, which is to bring approximately \$1.25 million in grant funds to UNM over five years.

## **Thinkers**

UNM Professors and students are making an impact at home and abroad

In summer 2016, **Professor Kate Cartwright** co-led a study abroad program on comparative healthcare systems in London, England, for Emory University with Emory Professor Emeritus John Boli.

This course focused on issues and problems in health care delivery in Great Britain and the United States in addition to other countries. Emphasis was on the structure and outcomes of the US and UK health care systems, contrasting their evolution and current states, which included guest lectures from British professors and practitioners at University College London.

The class conducted site visits to the University College London Hospital emergency department, St. Christopher's Hospice (the first hospice of the modern hospice movement), a general practitioner's office, and the headquarters of the British Medical Association. Students' culminating assessment was a hands-on survey research experience exploring British citizens' views of the National Health Service.

## **Educators**

James Pendergast is the new program manager of the UNM Master in Health Administration (MHA) program, and an adjunct professor. Jim is also the CEO of Penmar Consulting.

Jim graduated from Canisius College (Buffalo NY), and then earned his Master's in Public Administration from the prestigious Maxwell School at Syracuse University.

His experience includes work in both public and private sectors, beginning with the personnel office for the city of Syracuse, followed by time with Sikorsky Aircraft, the city of Norwalk, and Broome County. Jim's experience spans twenty-nine years in hospital human resources and thirty-nine years in human resource positions. His first hospital experience was with Upstate Medical, followed by the University of Wisconsin Hospital and Clinics, and finally our own University of New Mexico Hospitals (UNMH) in 2002. Jim retired in 2015 as the Administrator for Human Resources after 13 years at UNMH.



Dr. Shuyang Peng is an assistant professor in our School of Public Administration. Dr. Shuyang's research and teaching interests are in the areas of human resources management, nonprofit management, and performance measurement. She is particularly interested in the structuring and managing of public and nonprofit organizations to build a productive workforce that is committed to the social mission and values of the organizations. Dr. Shuyang also conducts research on social enterprise in both the United States and China.

"I am excited to join the School of Public Administration. I look forward to contributing to the Master of Public Administration (MPA) program, especially the human resources management concentration, through my research and working with students. Also, as part of my research plan, I will engage with local nonprofit communities in New Mexico to advance our understanding of the operations and performance of the nonprofit sector."

Dr. Shuyang's research has appeared in a number of scholarly outlets such as *Public Administration Review, Public Administration*, and *Public Performance & Management Review.* She is a Fellow of the Center for Organizational Research and Design at Arizona State University. She received her Ph.D. in Public Administration and MPA from Rutgers University, Newark.



Dr. Kate Cartwright is an assistant professor in the SPA and a Senior Fellow of the Robert Wood Johnson Foundation Center for Health Policy at UNM. Her research examines how structural factors and social determinants of health influence racial and ethnic health disparities in the United States. She has also done comparative health systems research. Dr. Cartwright volunteered with AmeriCorps as a legal advocate for immigrant youth in federal detention in El Paso, Texas. She has worked with immigrant communities in Pennsylvania and Georgia.

"I am honored to join the faculty of the School of Public Administration. My research specifically addresses how chronic illnesses such as type 2 diabetes vary by race and ethnicity. As a faculty member of SPA, I will participate in community-engaged research to work toward reducing these disparities here in New Mexico. One of the many reasons the MHA program is a great fit for me is because I have the opportunity to teach and work with students throughout the state who are already working in healthcare, and as alumni, the MHA graduates will be at the frontline of addressing these issues in New Mexico and wherever opportunities lead them."

She is a former Mellon Graduate Teaching Fellow, where she spent a year in residence at Clark Atlanta University. Dr. Cartwright received her Ph.D. in Sociology from Emory University and a MA in English from Lehigh University.



**Dr. Nick Edwardson** joined the SPA faculty in the fall of 2014. His research focus is program evaluation including statistical quality methods, cost-effectiveness, and psychometrics.

"I am delighted to join the School of Public Administration as it begins its new journey into the field of healthcare administration," Dr. Edwardson said. "Given SPA's rich history in training public and non-profit leaders, the new MHA program

gets to stand on the shoulders of a giant in the state of New Mexico. I believe our program's diverse student population is particularly well-positioned to meet the needs of healthcare organizations as they transition to population health-based models of care."

Prior to joining the faculty at UNM, he was the assistant director at the Center for Health Organization Transformation — a National Science Foundation industry-university cooperative research center based out of Texas A&M University, Georgia Tech, Northeastern University, Penn State, and University of Alabama at Birmingham.

Dr. Edwardson received a Ph.D. in Health Services Research from Texas A&M University and an MS in Public Policy & Management from Carnegie Mellon University. He served in the U.S. Peace Corps in Nicaragua from 2006-2008. Dr. Edwardson teaches institutional behavior and design, health information technology, healthcare analytics, and health economics.

## **Officers**

Visit spa.unm.edu for information about student organizations

The Public Administration Graduate Student Association represents and serves graduate students in the SPA and other graduate students enrolled (degree and non-degree) in public administration courses without regard to UNM campus attendance. PAGSA sponsors activities to provide opportunities for students' academic, professional and social growth.

#### 2016-2017 PAGSA COUNCIL

Rachel Overmier, President
Carolyn Tanaka, Vice President
Patricia Beggs, Secretary
Amanda Lujan, Treasurer
Sally Barker, GPSA Representative
Rose Davenport, GPSA Representative

PAGSA Advisor, Steven G. Meilleur: smeilleu@unm.edu.



PAGSA council members (left to right) Barker, Overmier, Tanaka, and Beggs

## 2016-2017 STUDENT ASSOCIATION OF HEALTHCARE ADMINISTRATORS

The Student Association of Healthcare Administrators is a graduate student organization at the University of New Mexico with a mission to provide opportunities for students to interact with peers and healthcare industry leaders in order to develop the professional skills and networks vital to achieving their career goals.



Lan Nguyen, President



James Kaminski, Vice President



Valoree Althoff, Treasurer



Mickayla Karikari, Communications Chair



Jallahou Baigebo Sandy, Social Chair

SAHA Advisor, Dr. Nick Edwardson: nedwardson@unm.edu.

## Graduates



## **Scholars**

UNM School of Public Administration Rosenthal Tuition Fellowship recipients

The late Dr. Rosenthal was the School of Public Administration's first director and a professor for the first 12 years of the SPA's existence, beginning in 1969. The Rosenthal Tuition Fellowship provides financial assistance for SPA students and is awarded based on academic merit. Dr. Rosenthal's estate provides the resources for the fellowship. Congratulations to the selected recipients for 2015-2016.

Fall 2015 Andrew Baca-Grant Meredith Root Bowman Michael Clayton Albert Cerullo Meriam Densmore Ryan Edgington Rebecca Ewing Timothy Korte Erika Lopez Candy Matos Edwards McCorkindale Rakotoariiaona Mino Kristina Ortez **Lindsay Post** Sherwin Price **Gregory Reynolds** Rachel Stevens

Karen Summers

Isabelle Zamora

#### Spring 2016

Valoree Althoff Andrew Baca-Grant Sarah Borkowski Meredith Root-Bowman John Cannella Albert Cerullo Meriam Densmore Ryan Edgington Kayla Hammond Carmela Manzari Rakotoarijaona Mino Haseeb Musawir Kristina Ortez **Lindsay Post** Sherwin Price Russell Stowers Sarayl Yellowhorse

Isabelle Zamora

#### Fall 2016

Klo Abeita Valoree Althoff Farah Anabtawi Jalila Arthur John Cannella Meriam Densmore Tina James-Tafoya **Lindsay Post** Sherwin Price Sabrina Quraishi Rakotoarijaona Mino Sarayl Yellowhorse

## Alumni - MPA

After serving as an AmeriCorps Volunteer In Service To America (VISTA) for three years, MPA Alumnus **Andrew Castellano** was offered the Program Manager position of



a VISTA program in New Mexico during the time he attended UNM's MPA program. Andrew's goal after graduation was to work for UNM, and as of September of 2014, he was hired as the Program Coordinator for UNM's Family Development Program within the College of Education.

"The degree I earned opened doors for me that otherwise may not have been opened."

- Andrew Castellano, MPA graduate



Recent MPA grad, **Chelsey Thorpe**, is a busy, busy woman. An exemplary student who graduated from the MPA program in summer 2016, Thorpe had her hands in a lot of different pots. During her program, Chelsey worked as a graduate assistant at the SPA and as both a graduate research assistant and a peer learning facilitator at the Department of Teacher Education and STEM Gateway. Chelsey

also served as president of UNM's PAGSA.

"One thing that I think is really valuable about the program is its size," Thorpe said. "I was able to develop relationships with the faculty and staff. People take a personal stake in your classes and what you're doing in the future. I just really valued the size of the program and the closeness between the faculty, staff and students. This program wants to work with students, wants to see them finish and wants to see them succeed."

#### IN MEMORIAM - ALAN VIGIL

**Alan Vigil**, SPA Class of '02, who served Taos through his implementation of Master Planning and Community Design, died at age 65.

"He was a very dedicated town planner and reformer," SPA Emeriti Regents' Professor Dr. Zane Reeves said.

school for an MPA degree because of his thirst for knowledge."

"He also was a talented musician and father of our MPA student, Ariana Delmerico. Alan was typical of so many of our students; he was already a successful planner with a family, who decided in mid-life to go back to

Honored many times, Alan earned numerous awards for his dedication to Taos, including the 2011 Historian of the Year by the Taos County Historic Society and Alan Vigil Day (May 10, 2011), designated by Town of Taos. From designation and preservation of historic landmarks, to playing annually at the Fiestas de Taos, he believed strongly in celebrating the treasures Taos has to offer.

## Alumni - MHA

The MHA program, albeit in existence for only over three years, had its first graduate, **Jessica Lin**, in the first year of the program.

"I feel so fortunate to have been a part of the inaugural UNM MHA class," Lin said. "I was supported by great SPA faculty and staff throughout my journey. These mentors helped shape my understanding of the opportunities available in a health administration career."



MHA Alumna **Jan Goodwin** was no typical graduate student. Jan, who graduated in the spring of 2015, is the Executive Director of the New Mexico Educational Retirement Board (ERB), the agency that manages pensions for New Mexico's public educational employees, including 61,000 active members and 42,000 retirees.



"There are exciting changes taking place in healthcare. I have already been able to apply many of the lessons from the program at the boards I serve on."

— Jan Goodwin, MHA graduate

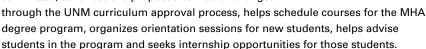
**Michael Wallace**, who graduated from the MHA program in summer of 2016, is the Vice President of Business Development and Corporate Affairs for Delta Dental of New Mexico.

Michael chairs the New Mexico Association of Commerce and Industry Health Care Committee; and serves on the Delta Dental Plans Association State Advocacy Group, Renaissance Government Relations Team, National Association of Dental Plans State Exchange Workgroup, New Mexico Health Insurance Exchange Stakeholder Committee, and Board of the New Mexico Philharmonic.

## Coordinator

The University of New Mexico School of Public Administration has named Dr. Kun Huang as first ever coordinator for its MHA degree program.

Dr. Huang chairs the health administration program faculty committee, advances the proposed curricular changes



Dr. Huang has been a professor of public administration since 2006, joining the UNM SPA faculty in 2008. He is a Senior Fellow of the Robert Wood Johnson Foundation Center for Health Policy at UNM. He received his Ph.D. in Management from the University of Arizona in 2005. His research uses organization theory and network analysis to study health and human services networks, e.g., network strategy, structure, evolution, and governance.

## Why I Give Vic Berniklau - Class of '70

It's been a long time since the first public administration class graduated in 1970 and a lot of changes have occurred to those class members and to the Program. Originally, it was entitled, the Program for Advanced Study in Public Science & Administration, reflecting its NASA sponsorship. Now the program has broadened to include all aspects



of Public Administration, including the recent additions of the Master of Health Administration option.

Our classes were limited to the UNM campus but now are attended remotely via ZOOM throughout and outside of the State. The original faculty of one (Dr. Albert H. Rosenthal) has expanded to 11. Our class of 19 included only one female and four minorities. Now the program of 250 students has about 60% female and minorities. The program has indeed "come a long way". It is one in which all of us, as graduates, can feel a great deal of pride.

It has been a privilege to participate in some of that growth as a member of the Advisory Board and financially contributing to the Director's Circle Fund. The Fund is used for supporting the School to cover expenses not covered through normal UNM administrative funding.

If you also share in the pride of this program of your alma mater, you are invited to contribute to continued additional progress in the program by contacting the School of Public Administration 505.277.1092 and email SPAalumni-L@list.unm.edu.

Driven. It's the word that best describes SPA
Business Manager **Angela Kamman**. With her list
of duties, both at work and outside the office, it
would almost have to be.

Angela's drive has carried her from her first full-time job at UNM, a data-entry position, to her current administrative role, with four stops up UNM's ladder along the way. It carried her to two bachelors and a master's degree – all three earned while working full time for the university.



"I take a lot of pride in the SPA," she said. "I'm emotionally attached to this place. I've weighed leaving in the past but I never did, and I'm thankful for that. My heart is here. My life is here."

Luckily for UNM, she doesn't see herself going anywhere anytime soon. For Angela, it's simply a labor of love. "This place means everything to me," she said. "UNM has provided my life for me. I started working here when I was 19 years old. It's the only place I've ever worked. It is my foundation."

## Doers

The dedicated team members of the UNM School of Public Administration

The SPA, home to two master's degree programs, also takes a great deal of pride in four specific undergraduates. For the past eight-and-a-half years, the SPA has had four work-study undergraduates at its front desk. All four have been impressive, both in the classroom and in their assorted SPA duties.

Christina Romero, who spent three-and-a-half years working for the SPA while pursuing a psychology degree, graduated with a 4.0 GPA in 2011. Romero passed the baton to JJ Hurst, a Phi Beta Kappa with a degree in sociology who worked at the SPA for three years. Tatiana Estrada took over for Hurst during the summer of 2015. She graduated in spring 2016 with a Bachelor of Business Administration degree. Like her predecessors, she also excelled in the classroom and sported a 3.8 GPA.

Janai Campos, the SPA's current work-study student, joined the SPA family in February of 2016 and is pursuing a communications degree. Janai (pictured above) is anticipating graduating in 2019 and has been on the Dean's List for three semesters and counting.

## NASPAA



The Network of Schools of Public Policy, Affairs, and Administration (NASPAA), the global standard in public service education, is the membership organization of graduate education programs in public policy, public affairs, public administration, and public and nonprofit management. Its nearly 300 member schools - located across the US and in 14 countries around the globe - award MPA, MPP, MPAFF, and similar degrees.





The University of New Mexico School of Public Administration was honored to host the NASPAA 2014 annual conference. The conference proved to be the biggest in NASPAA history, with over 500 members attending from around the country. New Mexico's former United States Senator Jeff Bingaman was the keynote speaker. He was introduced by UNM Regent James H. Koch.

UNM SPA Interim Director **Dr. Mario Rivera**, Senior Professor **Dr. Uday Desai** and Associate Professor **Dr. Kun Huang** took part in a number of panels on topics ranging from U.S.-China Academic Partnerships to Scholarship and Teaching in a Globalized World to Native and Tribal Government Partnerships.



## **Inductees**

Pi Alpha Alpha, established in 1974, is the global honor society for public affairs and administration. There are more than 160 chapters located at NASPAA member schools worldwide. In 2014, the UNM SPA inducted a record number of 25 students. An additional 18 inductees joined Pi Alpha Alpha's ranks in 2015 and 11 inductees for 2016.

#### 2015

Megan Aragon Barclay Breithaupt Joseph K. Bryant Tammie Ellis Christopher Garcia Daniel Gray Irene Gray Tim Korte Texanna Martin Diana Matier
Florencio Olguin
Gregory Reynolds
Jeremy Seaton
Omega Rebecca Soto
Jamie A. Tenorio
Chelsey Lynn Thorpe
Candyce Torres
Isabelle Zamora

#### 2016

Meriam Densmore
Rebecca Ewing
Stephen Fischer
Anthony Brian Gallegos
Susan Jackson
Cynthia Lucero-Jaramillo
Theresah Napetey
Josh Pando
Lindsay Post
Richard S. Snider
Vittoria Totaro

SPA Regents' Professor, **Dr. Mario Rivera**, and MPA student **Texanna Martin**, also the former president of the Graduate and Professional Student Association, were selected by UNM's Division for Equity and Inclusion as recipients of its 6<sup>th</sup> Annual Luminaria Awards.

The Luminaria Awards recognize individuals and organizations that light the path in areas of diversity, equity, inclusion or social justice. Their commitment can be evident in recruitment and retention of underrepresented groups; teaching, research and/or service; multicultural or cultural awareness programming; social justice organizing, community outreach or other similar activities.

## Notable

UNM professors and students recognized for contributions in our communities



UNM School of Public Administration professor and Regents' Lecturer, Dr. Roli Varma, has been recognized by National Center for Women & Information
Technology (NCWIT) for her contributions to the organization.
Dr. Varma, a senior faculty member at the SPA, serves as a member of NCWIT's Social Science Advisory Board.

"As a NCWIT Change Leader, Roli Varma has volunteered precious time to advance our collective mission," NCWIT CEO

and co-founder Lucinda M. Sanders said. "We appreciate (Dr.) Varma's continued involvement with NCWIT and express our deep gratitude for (SPA's) organizational commitment to increasing the meaningful participation of girls and women in computing."

Dr. Varma's research focuses on women and minorities in information technology, Asian immigrants in the science and engineering workforce, the management of industrial research, and professional ethics. Dr. Varma's research has been supported by the National Science Foundation and the Sloan Foundation.

UNM School of Public Administration Graduate Assistant, Sarah Wilkinson, is one of a number of New Mexicans selected as 2015 recipients of the New Mexico Humanitarian Awards. The award honors people who have embodied an outstanding spirit of humanity in a local, national, or international capacity.



Sarah is the founder of Global One to One, formerly Project PeacePal, a nonprofit she started in 2007 that cultivates cross-cultural understanding and communication between students around the world. Nearly 14,000 students in 25 countries have participated in the program. For more information, please visit global1to1.org.



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